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CONSTRUCTION LEADERS

December 5, 2022

Alvarez & Garcia Services Ltd
Calgary, AB
VP Business Development/ Manager
Edwin Garcia

Re: Travers Solar Project - Letter of Commendation
PCL Job #: 0400493

Dear Edwin Garcia:

On behalf of PCL Construction Management Inc., we would like to congratulate Alvarez & Garcia Services Ltd (A&G) on the safe and successful completion as it pertained to the tracker installation scope at Travers Solar Project in Rural Vulcan County, Alberta.

We would like to express our appreciation for A&G's cooperation and outstanding performance on the project from 2021 to 2022. A&G's team showcased a strong dedication to safety and quality while assisting PCL during this build.

We look forward to working alongside Alvarez & Garcia Services Ltd on future solar projects in Alberta.

Yours truly,

PCL Construction Management Inc.

Daryl Campbell
Sr. Superintendent

Greg Sheremeta
Project Director

Joel Veenstra
Project Manager

PCL CONSTRUCTION MANAGEMENT INC.

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